

# How to Explain Additional Funding to Your Board, Staff and Community

**April 27, 2022** 



#### **KPS Scenario**

- 1. 7th Highest Total ESSER Allocation at \$61.8 million
- 2. Needed to Pursue a Bond Issue
  - a. Significant Facilities Needs
  - b. Pending Drop in the Millage Rate
- 3. Present the ESSER spending plan while also expressing the need to pursue a \$197 million bond issue



## **Be Transparent**

- 1. Use Various Tools
  - a. Graphs
  - b. Tables
  - c. Infographics
  - d. Pictures
  - e. Word Clouds

- 2. Tell a Compelling Story
- 3. Know your Board & Community

#### Education-Related Allocations under the CARES Act and ARP Act

		ĵ				F	2019-20	)		200		FY 2020-21							
County	District Name	1000	ER 1 Equity d (2020 PA 67*)	Gr	GEER 1 Formula rants (2020 PA 67*)	Reim	RF COVID Cost nbursements 20 (PA 123)	\$	ec. 11 p: CRF 300 Per Pupil 2020 PA 146)	A	ESSER 1 Formula Subgrant mount (2020 PA 67*)	For	C 11r: ESSER II mula Subgrant ount (2021 Pas 3 & 47	ESS A	Cs. 11r & 11n: SER III Formula Subgrant mount (2021 Pas 47 & 48	\$: Eq	SEC 11t: SSSER III 1,093 Per Pupil ualization (21 PA 48)		Total
	×		- 2	_		2				// // //				2					
WAYNE	DETROIT PUBLIC SCHOOLS COMMUNITY DISTRICT	\$	8,276,756	\$	4,736,687	\$	620,406	\$	17,625,311	\$	85,120,566	\$	359,993,859	\$	809,069,982	\$	29	\$ 1	,285,443,566
GENESSEE	FLINT, SCHOOL DISTRICT OF THE CITY OF	\$	1,889,418	\$	379,299	\$	46,505	\$	1,321,184	\$	9,450,368	\$	44,238,264	\$	99,423,507	5	28	\$	156,748,545
KENT	GRAND RAPIDS PUBLIC SCHOOLS	\$	1,589,111	\$	1,549,503	\$	190,421	\$	5,409,737	\$	7,990,554	\$	32,921,552	\$	73,989,706	5	28	\$	123,640,584
WAYNE	DEARBORN CITY SCHOOL DISTRICT	\$	1,527,760	\$	2,210,829	\$	254,214	\$	7,222,054	\$	8,487,559	\$	38,298,690	\$	86,074,581	5	9	\$	144,075,687
INGHAM	LANSING PUBLIC SCHOOL DISTRICT	\$	1,292,587	\$	1,039,152	\$	129,335	\$	3,674,311	\$	6,462,933	\$	29,884,797	\$	67,164,737	5	9	\$	109,647,851
OAKLAND	PONTIAC CITY SCHOOL DISTRICT	\$	639,008	\$	425,119	\$	48,517	\$	1,378,332	\$	4,260,253	\$	17,634,236	\$	39,632,153	\$	3	\$	64,017,618
			<u> </u>															_	
KALAMAZOO	KALAM AZOO PUBLIC SCHOOLS	\$	717,061	\$	1,006,411	\$	158,059	\$		\$	3,983,674	\$	15,841,736	\$	35,603,589	\$	*	\$	61,800,890
KALAMAZOO	CLIMAX-SCOTTS COMMUNITY SCHOOLS	\$		\$	28,757	\$	6,813	\$	193,554	\$	56,659	\$	360,904	\$	811,114	\$	*	\$	1,457,801
KALAMAZOO	COMSTOCK PUBLIC SCHOOLS	\$	94,041	\$	136,596	\$	22,717	\$		\$	626,939	\$	2,376,292		5,340,611	\$	+	\$	9,242,579
KALAMAZOO	GALESBURG-AUGUSTA COMMUNITY SCHOOLS	\$	-	\$	59,246		12,518	\$	355,632	\$	195,107	\$	674,931	\$	1,516,877	\$	-	\$	2,814,311
KALAMAZOO	GULL LAKE COMMUNITY SCHOOLS	\$	-	\$	202	\$	44,173	\$	1,254,936	\$	191,548	\$	893,576	\$	2,008,274	5	1,886,228	\$	6,278,735
KALAMAZOO	PARCHMENT SCHOOL DISTRICT	\$	32,352	\$	94,846	\$	20,023	\$		\$	203,108	\$	905,847	\$	2,035,851	\$	5	\$	3,860,876
KALAMAZOO	PORTAGE PUBLIC SCHOOLS	\$	(9	\$	100	\$	109,749	\$	3,117,895	\$	616,070	\$	2,279,722	\$	5,123,574	5	4,546,560	\$	15,793,569
KALAMAZO O	SCHOOLCRAFT COMMUNITY SCHOOLS	\$		\$	97.	\$	13,181	\$	374,472	-	55,683	5	199,265	\$	447,838	5	703,787	\$	1,794,226
KALAMAZO O	VICKSBURG COMMUNITY SCHOOLS	\$		\$	9.*	\$	33,143	\$	941,563	\$	166,873	\$	660,064	\$	1,483,464	\$	1,422,470	\$	4,707,577

<sup>\*2020</sup> PA 67 authorized the expenditure of any federal funds received for COVID-19 within 90 days of March 25, 2020.

Does not include ESSER II and GEER II under Secs. 23 b, 23c, and 104 (FY 21) or CSFR under Secs. 31z, 32d, and 67 b (FY 22).



# Share the Additional Funds in the Context of the Big Picture

	Actual 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26
Revenues	\$ 168,734,752	\$ 168,734,752	\$ 175,762,546	\$ 187,514,134	\$ 192,277,742	\$ 193,559,261
Enrollment Change		1,214,300	(856,856)	(554,894)	(968,994)	(1,805,476)
State Aid per Pupil		5.081.300	5.287.969	2.169.502	2,097,513	2,195,726
Special Education		000000000000000000000000000000000000000	1.024.000	350000000000000000000000000000000000000	200000000000000000000000000000000000000	25.000
One-Time Revenues						
ESSER Net Impact			3,000,000	3,000,000		
Enhancement Millage		140,000	144,000	149,000	153,000	158,000
Categorical Funding		140,000	3,152,475	140,000	100,000	100,000
Other Increases		592.194	0,102,170		100	
Adjusted Revenues		\$ 175,762,546	\$ 187,514,134	\$ 192,277,742	\$ 193,559,261	\$ 194,107,512
Aujusteu Nevertues		# 175,702,540	\$ 107,514,154	4 132,211,142	\$ 100,000,201	\$ 134,107,312
Expenditures	\$ 156 953 752	\$ 156,953,752	\$ 172,757,890	\$ 187,047,290	\$ 192,899,290	\$ 197,329,790
Wages		2,649,500	3,250,000	2.500.000	2.500.000	2.500.000
Retirement		1.139.300	1.458.600	1.882.000	1.122.000	1.122.000
Health Insurance	-	278,800	1,120,000	1,470,000	808,500	848,500
One-Time Expenditures		270,000	3,000,000	1,110,000	000,000	010,000
Staffing Increases		9.5	477,700			1 1
Unfilled Positions			3.750.000			
			3,750,000			
Grant & Categorical Expenses			3,011,100			
Other Increases		11,736,538		3.5	3.5	
Teacher Retirements		-	(1,778,000)		-	
Less Budget Reductions Adjusted Expenditures	\$ 156,953,752	\$ 172,757,890	\$ 187,047,290	\$ 192,899,290	\$ 197,329,790	\$ 201,800,290
Excess Revenues	\$ 11,781,000	\$ 3,004,656	\$ 466,844	\$ (621,548)	\$ (3,770,529)	\$ (7,692,778
Fund Balance July 1st	\$ 17,462,979	\$ 29.243.979	\$ 32.248.635	\$ 32,715,479	\$ 32,093,931	\$ 28.323.403
Fund Balance June 30th	\$ 29,243,979	\$ 32.248.635	\$ 32,715,479	\$ 32,093,931	\$ 28.323.403	\$ 20.630.624
und balance danc dan	20,210,070	ψ 02,240,000	Q 02,110,110	02,000,001	\$ 20,020,400	4 20,000,021
Fund Balance as a	-					
Percent of Expenditures	18.6%	18.7%	17.5%	16.6%	14.4%	10.2%
Revenue Assumptions	9	2021-22	2022-23	2023-24	2024-25	2025-26
Enrollment Change	7	147	(103)	(67)	(117)	(218
State Aid per Pupil Increase		418	435	180	175	185
Categorical Funding Changes	• 11	10.00	30370	10567	8555	8.58
Special Education Reimbursement		72	1.024.000			
At-Risk 31A	-		1.780.000			
Section 41		100	15,100	(50)	(50)	
Pension Funding 147a			15,100			
Pension Funding 147c		100	1,216,000			
GSRP Funding 1476		-	141,375			
Expenditure Assumptions		2021-22	2022-23	2023-24	2024-25	2025-26
Wage Increase						
		Negotiated	Negotiated	Not Negotiated	Not Negotiated	
Pension Rate Increase		1.00%	0.00%	1.00%	0.00%	0.00%
Health Insurance Increase		2.0%	8.0%	10.0%	5.0%	5.0%
Categorical Expenditure Changes At-Risk 31A	1		1.780.000		-	
		-	1,700,000			
Pension Funding 147a			1.216.000	1.5		87
Pension Funding 147c	e.					-
Teacher Retirements			50			
Teacher Additions					-	
Other Increases			106,000			
Other Staff Changes Program Increases						

Note: Updated on February 9, 2022, to reflect the governor's budget proposal

Kalamazoo Public Schools

### Revenue **Expense** for Last Year through Next 3 to 5 Years

#### **KPS Budget Forecast**

	Actual 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26
Revenues	\$ 168,734,752	\$ 168,734,752	\$ 175,762,546	\$ 187,514,134	\$ 192,277,742	\$ 193,559,261
Enrollment Change	5 - 111 1 1 1	1,214,300	(856,856)	(554,894)	(968,994)	(1,805,476)
State Aid per Pupil		5,081,300	5,287,969	2,169,502	2,097,513	2,195,726
Special Education		-	1,024,000	-	-	-
One-Time Revenues ESSER Net Impact			3,000,000	3,000,000	1	
Enhancement Millage		140,000	144,000	149,000	153,000	158,000
Categorical Funding		000000000000000000000000000000000000000	3,152,475	-	100000000	5.00
Other Increases		592,194	Caracago Carana	A SECOND CONTRACTOR OF THE PARTY OF THE PART	Same and the same of the same	Constitution of the Consti
Adjusted Revenues		\$ 175,762,546	\$ 187,514,134	\$ 192,277,742	\$ 193,559,261	\$ 194,107,512
Expenditures	\$ 156,953,752	\$ 156,953,752	\$ 172,757,890	\$ 187,047,290	\$ 192,899,290	\$ 197,329,790
Wages		2,649,500	3,250,000	2,500,000	2,500,000	2,500,000
Retirement		1,139,300	1,458,600	1,882,000	1,122,000	1,122,000
Health Insurance		278,800	1,120,000	1,470,000	808,500	848,500
One-Time Expenditures			3,000,000	27	127	2
Staffing Increases			477,700			-
Unfilled Positions		- 2	3,750,000	2	2	
Grant & Categorical Expenses		-	3,011,100			
Other Increases		11,736,538	was a second	2	2	-
Teacher Retirements		C100 00	(1,778,000)	- 5	50	50
Less Budget Reductions	and the same of the same of		-	-	-	
Adjusted Expenditures	\$ 156,953,752	\$ 172,757,890	\$ 187,047,290	\$ 192,899,290	\$ 197,329,790	\$ 201,800,290
Excess Revenues	\$ 11,781,000	\$ 3,004,656	\$ 466,844	\$ (621,548)	\$ (3,770,529)	\$ (7,692,778)
Fund Balance July 1st	\$ 17,462,979	\$ 29,243,979	\$ 32,248,635	\$ 32,715,479	\$ 32,093,931	\$ 28,323,403
Fund Balance June 30th	\$ 29,243,979	\$ 32,248,635	\$ 32,715,479	\$ 32,093,931	\$ 28,323,403	\$ 20,630,624
Fund Balance as a						
Percent of Expenditures	18.6%	18.7%	17.5%	16.6%	14.4%	10.2%



#### **Share Budget Assumptions**

Revenue Assumptions	2021-22	2022-23	2023-24	2024-25	2025-26
Enrollment Change	147	(103)	(67)	(117)	(218)
State Aid per Pupil Increase	418	435	180	175	185
Categorical Funding Changes	A 1847 1	Section Section			
Special Education Reimbursement		1,024,000			
At-Risk 31A	2	1,780,000	2	~	-
Section 41		15,100			
Pension Funding 147a	-	-	9	8	-
Pension Funding 147c		1,216,000			
GSRP Funding		141,375			
Expenditure Assumptions	2021-22	2022-23	2023-24	2024-25	2025-26
Wage Increase	Negotiated	Negotiated	Not Negotiated	Not Negotiated	Not Negotiated
Pension Rate Increase	1.00%	0.00%	1.00%	0.00%	0.00%
Health Insurance Increase	2.0%	8.0%	10.0%	5.0%	5.0%
Categorical Expenditure Changes		Va . Va 100 a 100			
At-Risk 31A	5.	1,780,000			
Pension Funding 147a		-	2	9	
Pension Funding 147c	20	1,216,000	0	0	2
Teacher Retirements	1 1	50			
Teacher Additions	20	2	-	2	2
Other Increases	1 1	106,000			
Other Staff Changes					
Program Increases				,	7

Note: Updated on February 9, 2022, to reflect the governor's budget proposal



## **ESSER III Spending Plan**

December 2, 2021



#### **Federal Stimulus Allocations**

2019-20		2020-21		2021-22
\$ 3,983,674				111111111111111111111111111111111111111
	\$	717,061		
	\$	1,006,410		
		ij	\$	15,841,736
			\$	1,358,500
			\$	233,750
			\$	25,000
			\$	288,750
			\$	35,603,589
	\$	4,490,360		
	\$	158,059		
	\$	210,898		
\$ 3,983,674	\$	6,582,788	\$	53,351,325
\$	\$ 3,983,674	\$ 3,983,674 \$ \$ \$ \$ \$ \$	\$ 3,983,674 \$ 717,061 \$ 1,006,410 \$ 4,490,360 \$ 158,059 \$ 210,898	\$ 3,983,674 \$ 717,061 \$ 1,006,410 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$



#### **ESSER III Funds Stakeholder Survey**



#### ESSER III Funds Stakeholder Survey

The COVID-19 pandemic has caused an undeniably difficult situation for many in our KPS community. While returning to in-person learning is clear evidence of progress, we know that many of our students still require a additional academic and social-emotional supports.

KPS will be applying for federal funding that is being made available through the Elementary and Secondary School Emergency Relief (ESSER) program. This funding will last for three years and it is intended to help sustain the safe operation of schools and to address the impact of the coronavirus pandemic on students. ESSER funding must be used to meet needs that have resulted from COVID-19 pandemic.

We are seeking input from stakeholders to help the district finalize the major areas of need for which we will use ESSER funding.

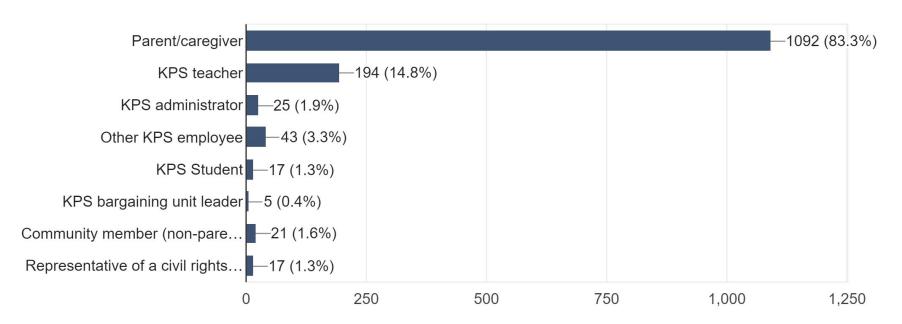
Survey responses will be collected through Sunday, Nov. 7 at 11.59 p.m. Thank you for your feedback and support.



#### **ESSER III Stakeholder Survey**

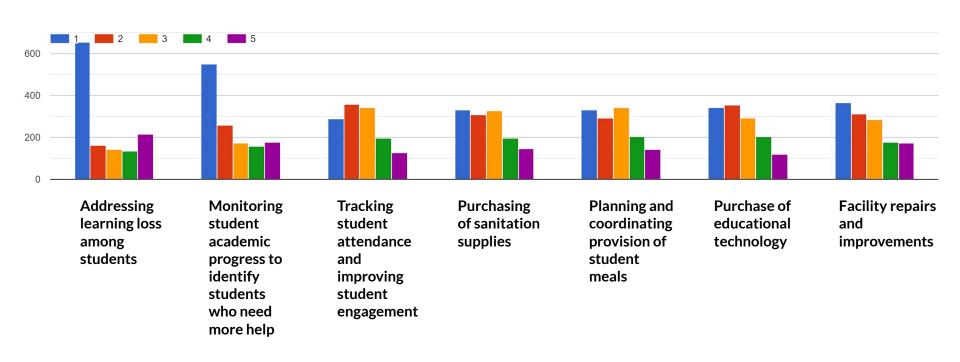
#### I am answering this survey as a

1,311 responses





Please prioritize the following (broad) categories on a 1-5 scale with 1 being the highest priority and 5 being the lowest priority.





Share any additional options for one-time or short-term use of the school emergency relief funds to address learning recovery and the impact of COVID-19





#### **Three-Year Spending Plan**

ESSER Spending Category	ESSER III	Total ESSER II & III
Pandemic Preparedness and Response	\$1,983,000	\$4,117,000
Provide School Leaders with Necessary Resources	\$831,000	\$831,000
Procedures and Systems to Improve Preparedness/Response	\$74,000	\$177,000
Purchase of Sanitization Supplies	\$346,000	\$771,000
Coordinating the Provision of Meals to Eligible Students	\$177,000	\$202,000
Purchase of Educational Technology for Students	\$131,000	\$2,186,000
Providing Mental Health Supports		\$600,000
Summer Learning & Supplemental Afterschool Programs	\$270,000	\$584,000
Activities Necessary to Maintain the Operation & Continuity of Services	\$4,590,000	\$12,274,000
Addressing Learning Loss Among Students	\$9,789,000	\$14,524,000
Using High-Quality Assessments for Students	\$116,000	\$686,000
Implementing Evidence-Based Activities	\$15,000	\$15,000
Providing Information and Assistance to Parents and Families	\$245,000	\$245,000
Tracking Student Attendance and Improving Student Engagement	\$435,000	\$435,000
Projects to Improve Indoor Air Quality	\$16,142,000	\$16,205,000
School Facility Improvements to Reduce Risk of Virus Transmission		\$1,143,000



#### **Description of Planned Expenditures**

ESSER Category	Types of Expenditures
Pandemic Preparedness and Response	-Additional staffing including nurses, social workers, and securityFunds for health & ESL certification
Provide School Leaders with Necessary Resources	-Teacher and staff chromebooks -Software for student cyber safety
Procedures and Systems to Improve Preparedness/Response	Visitor Management System
Purchase of Sanitization Supplies	Purchase of PPE and disinfecting equipment
Coordinating the Provision of Meals to Eligible Students	Purchase of refrigerated truck and other food service equipment
Purchase of Educational Technology for Students	Online learning software



#### **Description of Planned Expenditures**

ESSER Category	Types of Expenditures
Providing Mental Health Supports	-Trauma assessment -Social and emotional learning interventions
Summer Learning & Supplemental Afterschool Programs	Additional academic support outside of the typical school day
Activities Necessary to Maintain the Operation & Continuity of Services	-Teacher and staff compensation -Additional technology support staff -New software to support new programs and streamline operations -School safety equipment -Assistant Principals in largest elementary schools -Virtual Programming Staff -Certification pathways for new staff
Addressing Learning Loss Among Students	-Books and curriculum -Interventionists and academic coaches -Student chromebooks -Teacher Professional Development -Early childhood programming



#### **Description of Planned Expenditures**

ESSER Category	Types of Expenditures
Using High-Quality Assessments for Students	-Social and emotional learning assessment -Community & family partnership assessment
Implementing Evidence-Based Activities	Robust plan for multi-tiered system of supports
Providing Information and Assistance to Parents and Families	-SEL Center -Family engagement activities
Tracking Student Attendance and Improving Student Engagement	Additional technology staff to support new software and ensure data integrity with virtual programming
Projects to Improve Indoor Air Quality	-HEPA filtration in cafeterias -HVAC system improvements
School Facility Improvements to Reduce Risk of Virus Transmission	-Installation of bottle filling drinking fountains -Building automation system installation to improve heating, cooling & ventilation system control



# Tell the Story: Shift from ESSER Funding & Spending Plan to District Needs



# Review of Current Facilities





Woodward School for Technology and Research 1921



Lincoln International Studies School 1922



Parkwood Upjohn Elementary 1922



El Sol Elementary 1924





Milwood Elementary 1949



Maple Street Magnet School for the Arts 1951



King-Westwood Elementary 1952



Woods Lake Elementary: A Magnet Center for the Arts 1952



Northeastern Elementary 1953





Greenwood Elementary 1954



Spring Valley Center for Exploration 1956



Hillside Middle School 1958



Indian Prairie Elementary 1959



Milwood Magnet Street School for the Arts 1959





Northglade Montessori Magnet School 1959



Winchell Elementary 1959



Loy Norrix High 1960



Arcadia Elementary 1964



Phoenix High 1965





Kalamazoo Central High 1972



Prairie Ridge Elementary 2008



Linden Grove Middle 2009



Washington Writers'
Academy
2015



Edison Environmental Science Academy 2023



# Identified Needs, Wants & Wishes

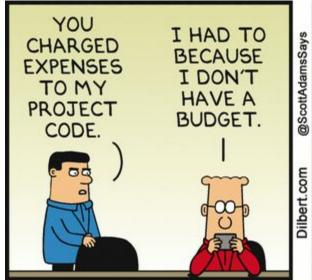
\$509 Million

### **BOND TIMELINES**





#### Any questions?











#### You can find me at:

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