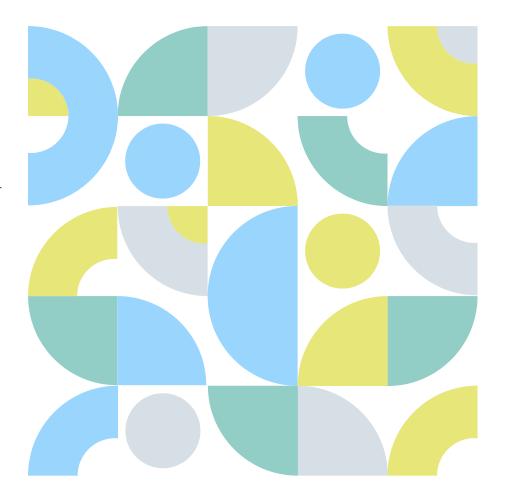


# The future of Pupil Transportation

Michigan School Business Officials Annual Conference & Exhibit Show

Tim Ammon, CESO

April 2022



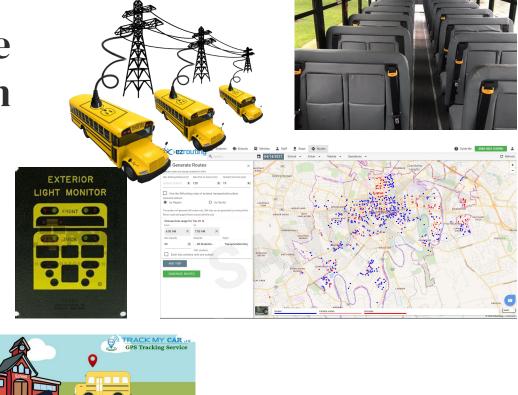
## Where is my flying bus!??!





What has been the biggest innovation in the last generation?

MORE CAMERAS INSTALLED ON BUSES TO CATCH VIOLATORS



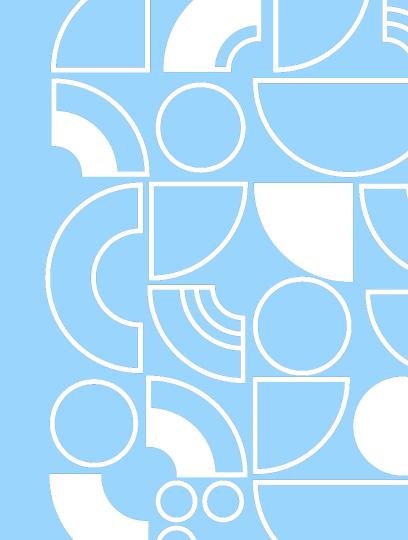
### What defines the future?

Five key characteristics of the future:

- 1. The present
- 2. The past
- 3. Demographics
- 4. Technological innovation
- 5. The unknown



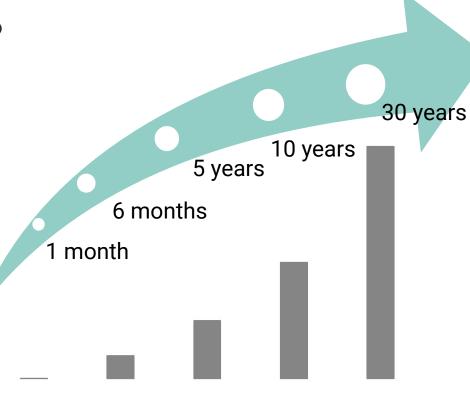
# The Influence of the Present



### What is the future?

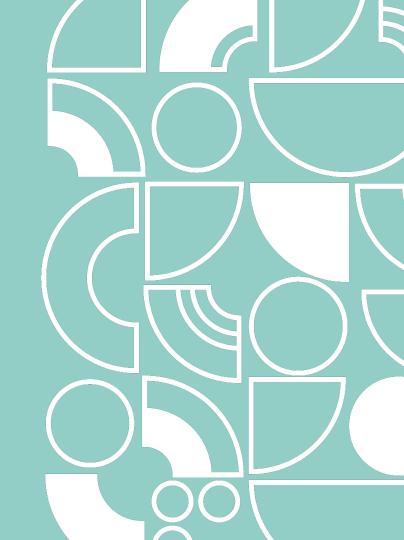
The future starts from right now. So, how much future are we talking about?





How much change can you expect?

# The Influence of the Past



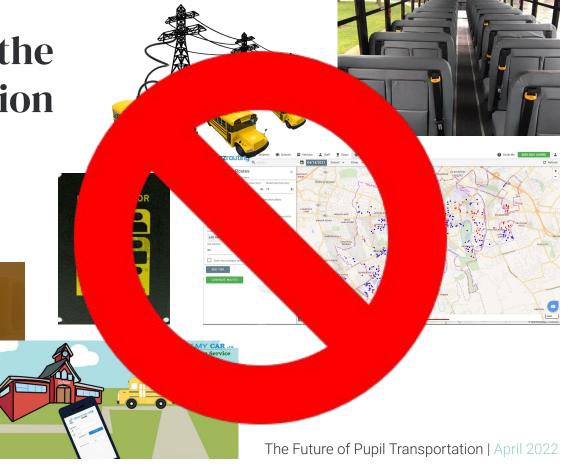
### What has the past determined?

How are systems are designed and what we come to expect from them have a substantial set of dependencies. So, what won't change or change much?

- 1. School locations
- 2. Roads
- 3. Housing stock and locations
- 4. Policies and procedures
- 5. Vehicle structure and capabilities
- 6. Technology support and availability
- 7. Funding structures
- 8. ... Everything



What has been the biggest innovation in the last generation?



## Route tiering is the biggest innovation in the last generation



# The Influence of Demographics







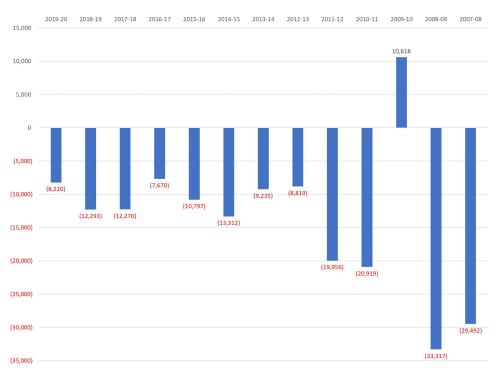
"Demographics is destiny." – August Comte, 1798-1857

The demographics of a district has a major impact on how transportation will be provided. So, what might change?

- 1. Enrollments
- 2. School openings/closings
- 3. Age distribution
- 4. Housing prices
- 5. Income distributions

## Thinking about Demographics

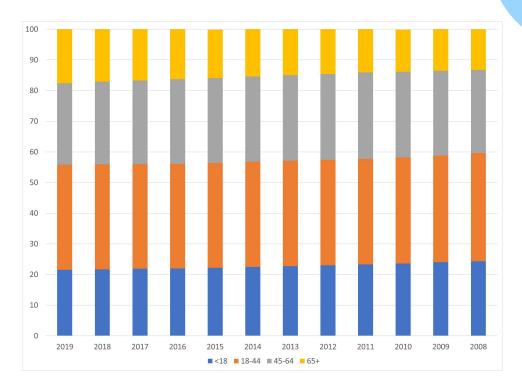
### Annual Change in Enrollment





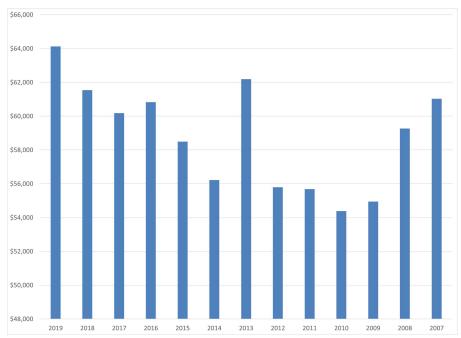
## Thinking about Demographics

### Percent of Population in Age Brackets



## Thinking about Demographics

### Median Household Income (2019 dollars)



Source: U.S. Census Bureau, Current Population Survey, Annual Social and Economic Supplements (CPS ASEC).

# The Influence of Technology





## What we say we want to know

Vs.

What we actually want to know

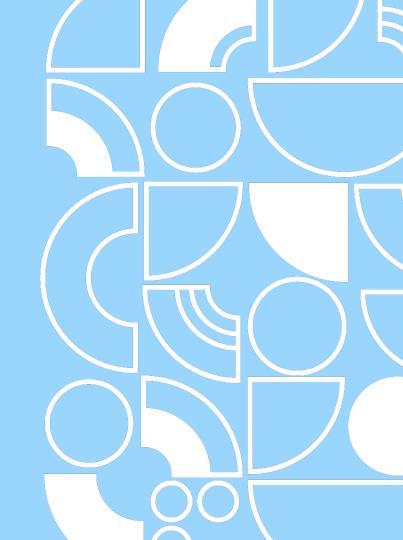
### Are we performing well?



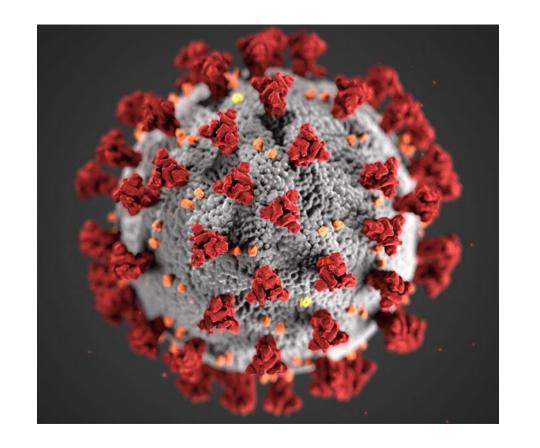
Are we performing well?

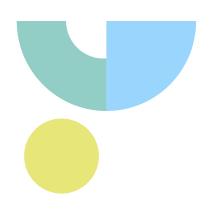


# The Influence of Unknown



Oh, right. There was this...







So what does the future hold?



## The near term (next year) will be...

#### **Pretend Normal**

- Pandemic fatigue
- Enrollment bubbles and pops
- Federal funding will continue to distort expenditures
- Increasing costs and increasing expectations

#### Electric

- The continued subsidization and new market entrants will cause the number of electric vehicles to increase dramatically as a percentage
  - Remember the denominator is low
- Infrastructure will struggle to keep up with the desired pace of growth

### The medium term (next 5 years) will be...

### Complex

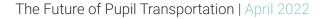
- Increased prevalence of mixed educational models
- Increased expectations for distributed transportation
- Increased prevalence of special needs and specialized services

#### On-demand

- Much greater need for routing and dispatch systems to support dynamic routing
- Greater prevalence of mixed operations models to support distributed transportation
- Wi-fi enabled buses and IOT will cause some micro-revolutions

### Still a lot like today

- Buses will be yellow
- Drivers will be in shortage
- Funding will not be enough



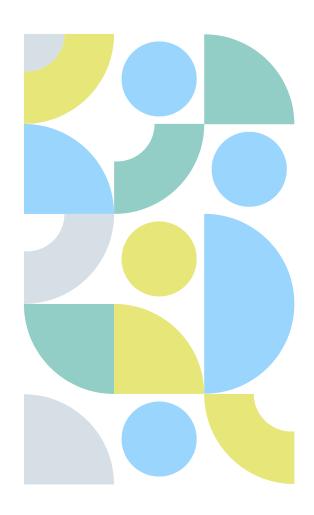


## The long term (6+ years) will be...

#### Uncertain

- Impact of pandemic on educational practices
- Impact of pandemic on enrollment
- Impact of subsidies on electrification
- Impact of the driver shortage on expectations and availability
- Impact of the unknown





### **Contact**

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